

Tallink is the leading short cruise and ferry operator



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Key points

Tallink's vision is to be the market pioneer in Europe by offering excellence in leisure and business travel and sea transportation services

Long term objectives toward increasing the company value and profitability:

- Strive for the highest level of customer satisfaction
- Increase volumes and strengthen the leading position on our home markets
- Develop a wide range of quality services directed at different customers and pursue new growth opportunities
- Reach a optimal debt level that will allow sustainable dividends

Current focus is on core operations to realize past investments. Along with the optimal fleet deployment the emphasis is on the profitability improvement and deleveraging.

Current strategic cornerstones and competitive advantages:

- Most modern fleet
- Wide route network
- Strong market share & brand awareness
- High safety level & environmental standards

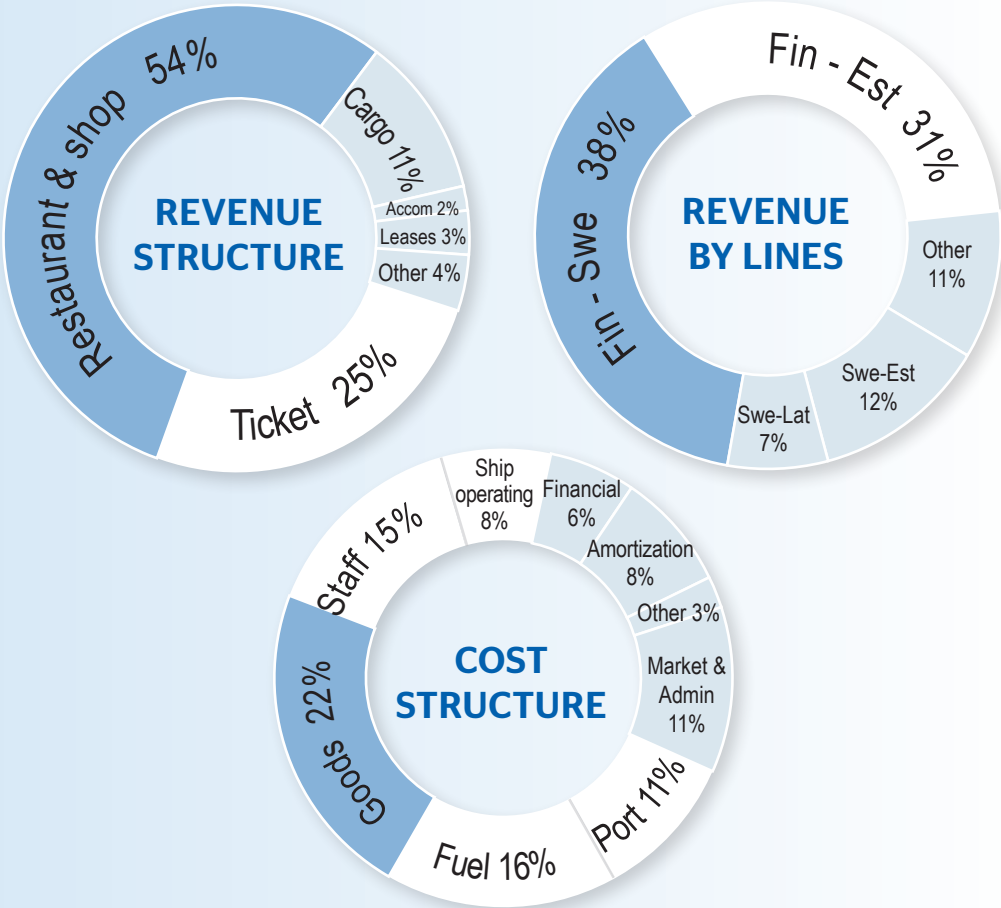
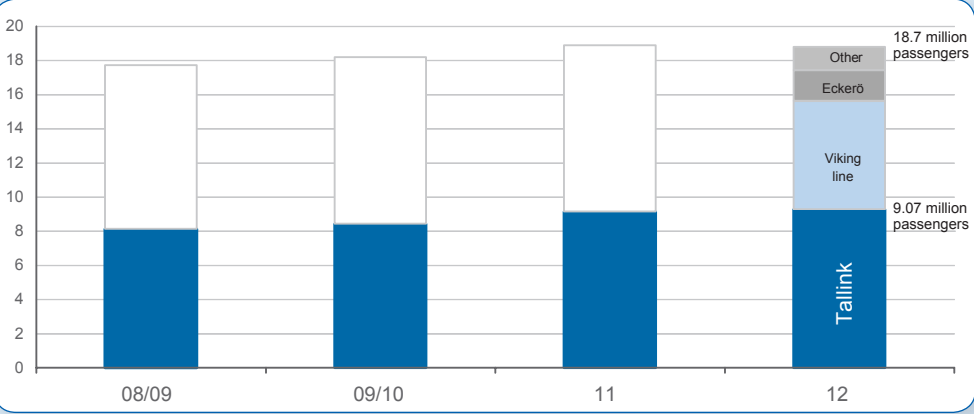
Key Information 2012

Passengers	9 264 561	P/E	10
Sales	944 mil EUR	ROA	5.4%
EBITDA	166 mil EUR	ROE	7.8%
Net Profit	56 mil EUR	Equity Ratio	44%
Average number of employees	6 799	EBITDA Margin	18%
EPS	0.08	Book value per share	1.14 EUR

We operate 6 routes



The passenger market share of Tallink is 49% in the northern Baltic Sea

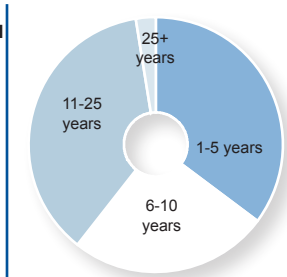


History	1883	1910	1928	1957	1965	1989	1990	1996	2001	2002	2003	2004	2005	2006	2008	2009	2010	2011	2012
	Finnish Steamship Co founded	Service between Turku & Stockholm	Service between Helsinki & Stockholm	Silja Line established	Tallinn-Helsinki route	Tallink founded	One vessel	Management buyout	Tallinn-Stockholm route	First newbuilt cruise ferry	Private placement	Hotel operation starts	IPO	Rights Issue		Over 1.3 billion euros invested during the fleet investment program	Tallink Hotel Riga		
							166 th passengers							Tallink and Silja Line merged	7M passengers reached	8M passengers reached		9M passengers 1.3M Club One members	1.5M Club One members

Our fleet consists of 19 ice class ships and has a value of 1.5 billion EUR

Star Built: 2007 Length: 186 m Passengers: 1860 Lanemeters: 2000 Helsinki-Tallinn	Baltic Queen Built: 2009 Length: 212m Passengers: 2800 Lanemeters: 1130 Tallinn-Stockholm	Silja Europa Built: 1993 Length: 202m Passengers: 3123 Lanemeters: 932 Turku-Stockholm	Silja Symphony Built: 1991 Length: 203m Passengers: 2852 Lanemeters: 950 Helsinki-Stockholm	Regina Baltica Built: 1980 Length: 145m Passengers: 1500 Lanemeters: 840 Chartered out	Stena Superfast VIII Built: 2001/2002 Length: 203m Passengers: 717 Lanemeters: 1900 Chartered out
Superstar Built: 2008 Length: 177m Passengers: 2080 Lanemeters: 1930 Helsinki-Tallinn	Victoria I Built: 2004 Length: 193m Passengers: 2500 Lanemeters: 1030 Tallinn-Stockholm	Galaxy Built: 2006 Length: 212m Passengers: 2800 Lanemeters: 1130 Turku-Stockholm	Silja Serenade Built: 1990 Length: 203m Passengers: 2852 Lanemeters: 950 Helsinki-Stockholm	Regal Star Built: 1999 Length: 157m Passengers: 80 Lanemeters: 2087 Paldiski-Kapellskär	Stena Superfast IX Built: 2002 Length: 203m Passengers: 728 Lanemeters: 1900 Chartered out
Baltic Princess Built: 2008 Length: 212m Passengers: 2800 Lanemeters: 1130 Helsinki-Tallinn	Romantika Built: 2002 Length: 193m Passengers: 2500 Lanemeters: 1030 Riga-Stockholm	Silja Festival Built: 1986 Length: 171m Passengers: 2023 Lanemeters: 885 Riga-Stockholm	Sea Wind Built: 1972 Length: 155.0m Passengers: 260 Lanemeters: 1100 Turku-Stockholm	Atlantic Vision Built: 2001/2002 Length: 203.3m Passengers: 717 Lanemeters: 1900 Chartered out	Isabelle Built: 1989 Length: 271m Passengers: 2480 Lanemeters: 850 Chartered out

Age of fleet by value



World-wide ships age
Ferry 24.1 years
Cruise 12.5 years

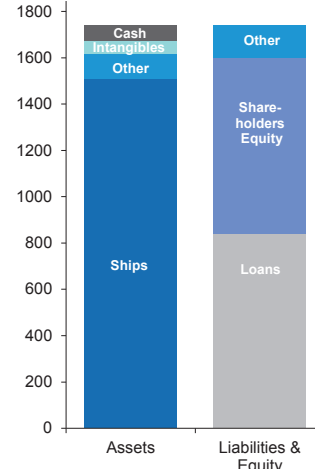
We operate 5 Hotels (1300 rooms)

Tallink City Rooms: 332 Conference Nightclub Tallinn	Pirita Top Spa Rooms: 267 Wellness & MediSPA National Heritage Tallinn
Tallink Spa & Conference Rooms: 275 Aqua Spa Tallinn	Tallink Express Rooms: 163 Express Cafe Tallinn
Tallink Hotel Riga Rooms: 256 Conference GYM Riga	60% of the hotel guests arrive with Tallink ships

Financials

Million EUR	2009/2010	2011*	2012
Revenue	814	908	944
Cost of sales	646	715	743
Marketing & GA expenses	94	101	109
EBITDA	145	163	166
EBITDA margin	18%	18%	18%
Net Profit	22	38	56
Cash flow from operations	164	160	163
Investments	6	9	9
Loan repayments	107	76	119
Cash position	57	75	66
Total assets	1 871	1 800	1 741
Ships	1 651	1 570	1 510
Interest bearing loans	1 068	960	840
Shareholders' equity	668	705	761

*pro forma



Our position in the world

Ferry operator by gross tons

Rank	Company	Gross tons
1	Stena Line	752 081
2	Grimaldi Lines	740 934
3	Tallink	512 078
4	P&O Ferries	436 092
5	Scandlines	363 341

Ferry operator by beds

Rank	Company	Beds
1	Tallink	24 262
2	Stena Line	16 502
3	Viking Line	15 252
4	Grimaldi Lines	14 288
5	Tirrenia	13 392

Ferry operator by revenues (mEUR)

Rank	Company	Revenue
1	DFDS Group	1 561
2	Stena Line	1 084
3	Tallink	908
4	Scandlines	611
5	Finnlines	605

Source: ShipPax MARKET: 12

The world's top duty free & travel retail shops 2011

Rank	Location	Remarks
1	Seoul - Incheon Int'l Airport, South Korea	Dubai
2	Dubai International Airport, U.A.E.	AIRPORT SHOPS
3	Singapore - Changi Airport	AIRPORT SHOPS
4	London - Heathrow Airport / All Shops, UK	AIRPORT SHOPS
5	Hong Kong - Hong Kong International Airport	AIRPORT SHOPS
6	Bangkok - Suvarnabhumi Airport, Thailand	AIRPORT SHOPS
7	Frankfurt - Frankfurt-Main Airport, Germany	AIRPORT SHOPS
8	Paris - Charles de Gaulle Airport, France	AIRPORT SHOPS
9	Tallink	FERRY SHOPS
10	Beijing - Capital Airport, China P.R.	AIRPORT SHOPS
11	Amsterdam - Schiphol Airport, Netherlands	AIRPORT SHOPS
12	Sao Paulo - Guarulhos Int'l Airport, Brazil	AIRPORT SHOPS
13	Oslo - Gardermoen Airport, Norway	AIRPORT SHOPS
14	Taipei - Taoyuan International Airport, Taiwan	AIRPORT SHOPS
15	London - Gatwick Airport, UK	AIRPORT SHOPS
16	Tel Aviv - Ben Gurion Int'l Airport, Israel	AIRPORT SHOPS
17	Shanghai - Pudong Airport, China P.R.	AIRPORT SHOPS

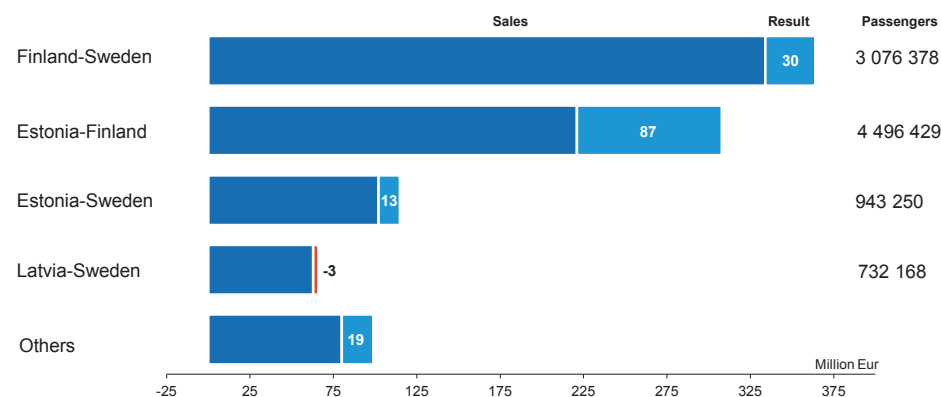
Source: Generation Research 2012

Share price development



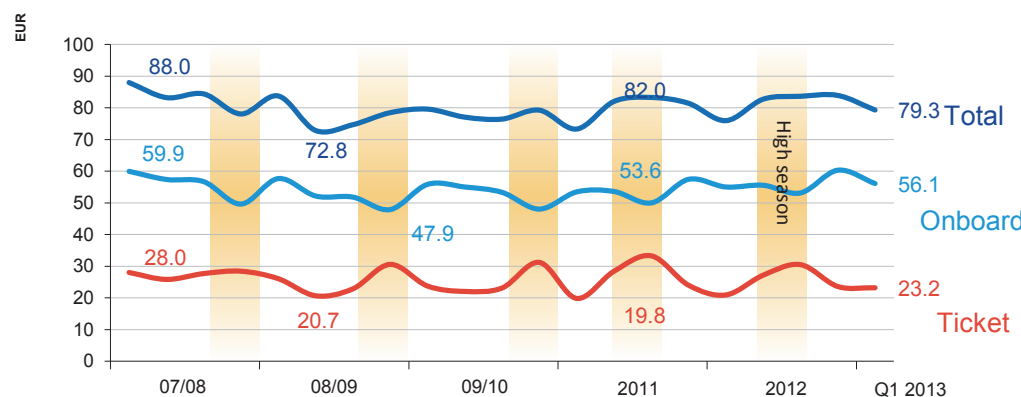
Tallink has been a leading stock on the Baltic market in liquidity, market capitalization and has a retail shareholder base over 11 000 shareholders

Segment result by routes 2012



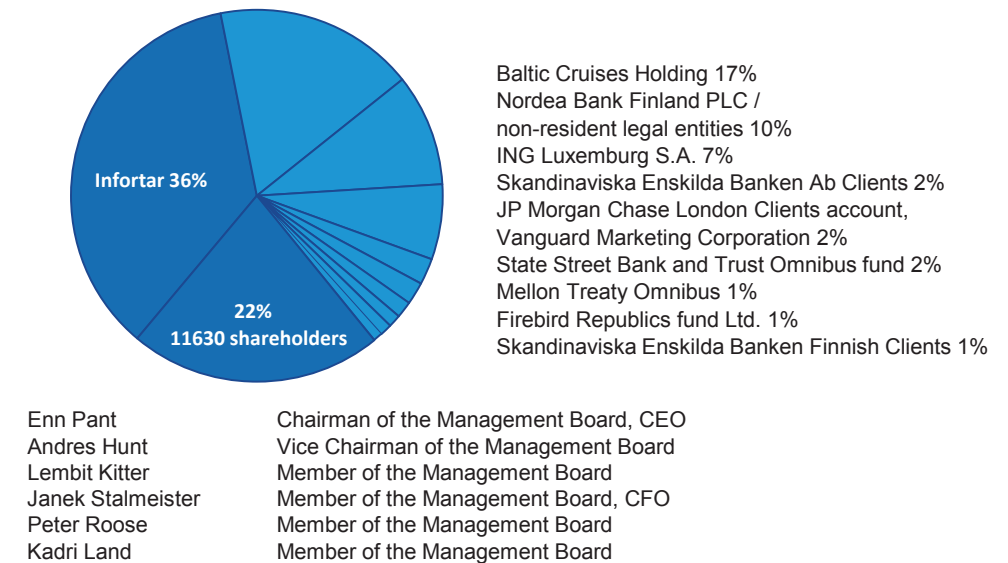
The segment result is the result before administrative expenses, financial expenses and taxes

Passenger revenue

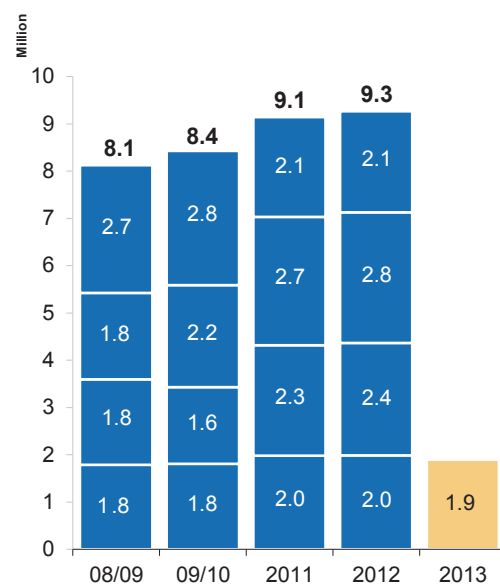


Quarterly passenger spending, highs and lows

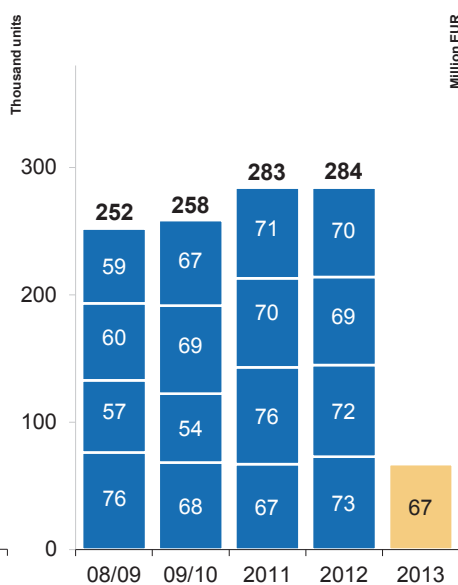
Ownership & Management



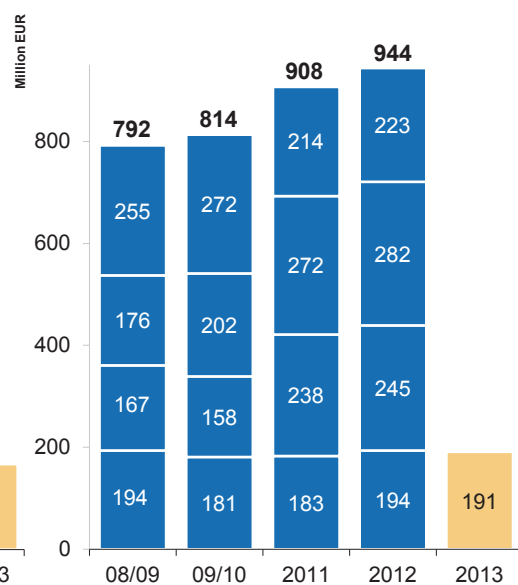
Passengers



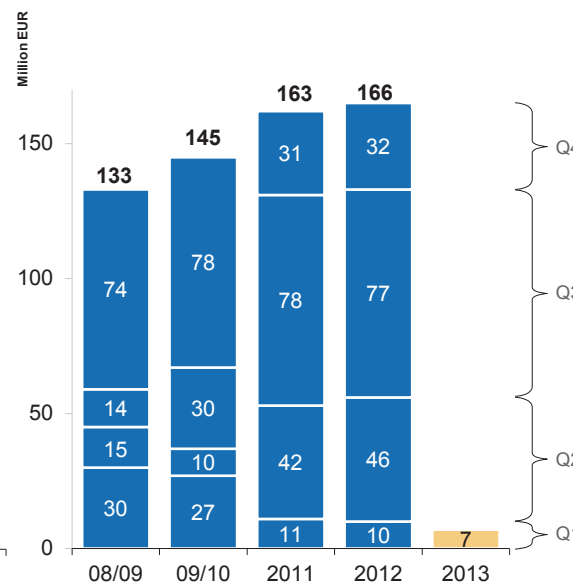
Cargo units



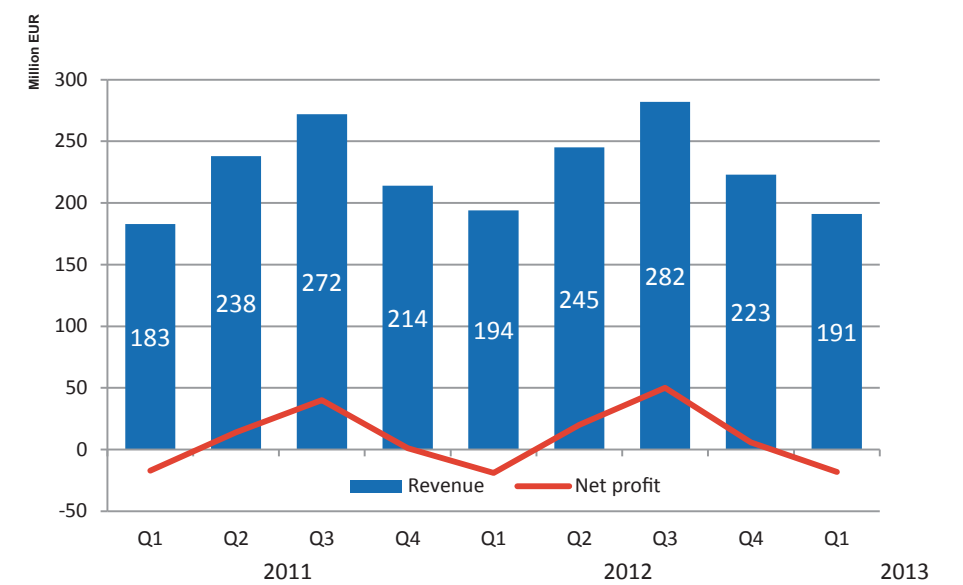
Revenue



EBITDA



Quarterly seasonality



Typical to the Tallink business model is that most of the result is made in in the summer high season